

Home Grown Hotels Ltd

Gender Pay Narrative

Snapshot April 5th 2023

Home Grown

HOTELS

Introduction

Since submitting our gender pay data for 2022, Home Grown Hotels Ltd have continued to focus on fairness, inclusion and opportunity being at the heart of the organisation. Our employee numbers have decreased marginally with a slight decrease in the mean and median gap.

At the point that our snapshot data was taken we are a year on from going through a period of significant change. Home Grown Hotels had been acquired by private equity firm KSL Capital Partners, in partnership with our founder Robin Hutson. Robin Hutson continues as Chairman of the company retaining a stake in the business. Tom Ross, previously Group Operations Director, has taken on the role of CEO. The acquisition is in-line with future growth plans for the business.

The Company has continued to offer a minimum starting pay rate of £10.42 per hour for all employees regardless of age.

Scene Setting

As a brand we have a mindset for the delivery of an exceptional guest experience whilst developing and nurturing the extensive range of talent we have across Home Grown Hotels Ltd.

At the point the snapshot was taken our business comprised of 8 key operational areas: THE PIG, THE PIG in the wall, THE PIG at Combe, THE PIG on the beach, THE PIG near Bath, THE PIG at Bridge Place, THE PIG at Harlyn Bay and the most recent addition THE PIG in the South Downs; plus our Head Office site – Clayhill. Our business continues to grow with three additional properties having been purchased and due to be opened in the near future.

We care about our people and realise that they are our greatest asset. With this in mind, we focus on development and training across the group, be that technical or behavioural. We pride ourselves upon being an employer that embraces all within the business, regardless of characteristics. Our aim is to attract, coach and develop the best team members and inspire them to deliver the best guest experience. We continue to invest significantly in apprenticeships and are proud to have won awards for these schemes.

Home Grown Hotels understands and recognises that the gender pay reporting is a mandatory implementation in order to encourage greater equality of opportunity in the workplace.

The statistics of our gender pay gap report give opportunity to review where we can do more to support gender equality and build an action plan which continues our current program. The Company remains committed to ensure that our people policies encourage and support flexible working within our organisation, whilst the People Team and management actively encourage and support the brand's diversity message.

Gender pay gap reporting – An overview

A gender pay gap is a measure of the difference in the average pay of men and women – regardless of the nature of their work – across an entire organisation, business sector, industry or the economy as a whole; it can be driven by the different number of men and women across all roles.

It is different from an equal pay comparison, as this would include direct comparison of a couple of, or groups of, people carrying out the same or similar work.

Mean gender pay gap:

Difference between average hourly earnings of males and females

Median gender pay gap:

Difference between median hourly earnings

Gender bonus gap:

Difference between average bonus earnings

Mean gender bonus gap:

Difference between median bonus earnings

Median gender bonus gap:

Proportion of males and female employees receiving bonus within the 12-month period

Pay quartiles:

An insight into career paths, a pay quartile is made up of 25% of the work force, ranked by pay quartiles are then broken down by gender.

Using the calculation set out in the gender pay gap reporting regulations, we have taken data from our entire group of 893 employees on the snapshot date of the 5th April 2023. This data includes data from many different roles and rates of pay.

Gender Pay Gap – Our results 2023

As of the 5th April 2023, our mean gender pay gap stood at 4.8% with our median gender pay at 3.7%, both of which currently favours males over females despite 53.6% of our workforce being female. This is a decrease in the mean gap of 2%, and a slight decrease in the median gap of 0.2% from last year. In the previous year the mean gap was 6.8% and the median gap 3.9%.

Mean Pay Difference:

Female £12.66

Male £13.27

Pay Gap £0.61

Median Pay Difference:

Female £10.66

Male £11.05

Pay Gap £0.40

These figures remain well below the national average of 14.3% as reported by the Office of National Statistics, (Source: Lexis Nexis: Office for National Statistics).

As a group we continue to look at our ratio of male to female in our kitchens as this has the largest effect on our numbers. Despite efforts to attract more females in this sector, males remain dominant. There has been a further increase in the ratio since 2022 in favour of males at 81.4% and females at 18.6%. Yet, although females are less in overall number for 2023 within the kitchen, we do have more females in qualified roles which has lessened the mean gap by 1.1% and the median gap by 0.4%.

We remain committed to attracting new people to our industry with a focus on training, development and providing professional qualifications. We continue to extend our Kitchen and Front of House apprenticeship schemes, offering opportunity to new industry entrants.

BONUS

The gap remains in favour of males, this is largely due to the highest bonus paid to our CEO who is male and the Head Chefs, who are all male.

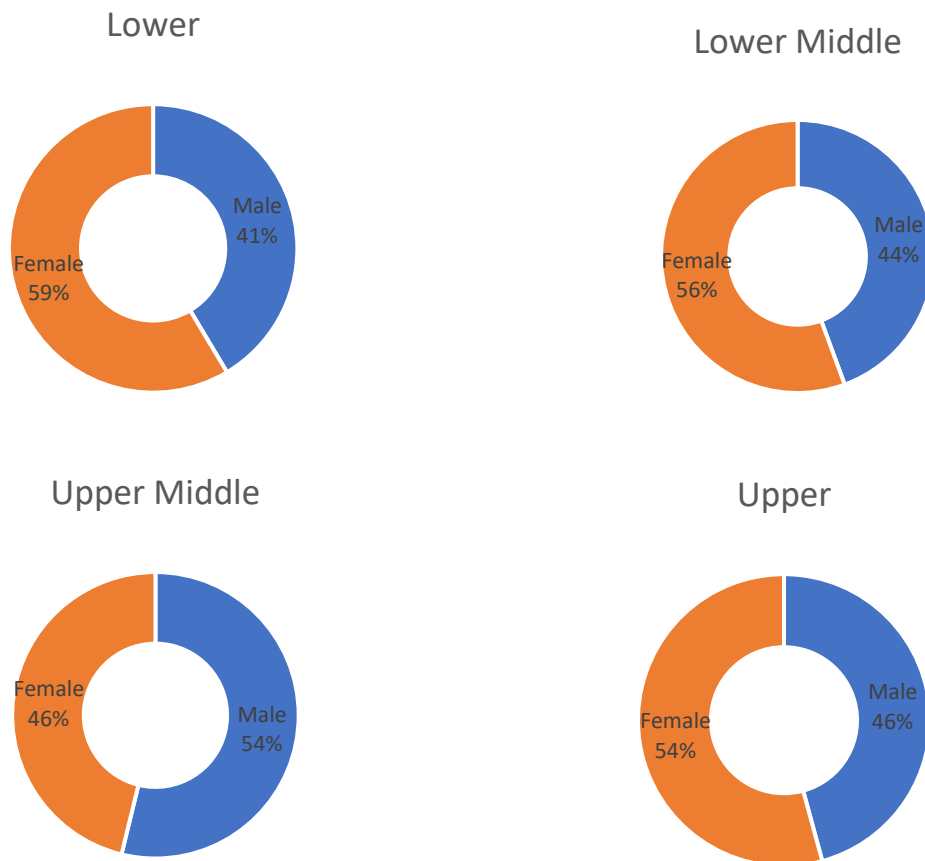
Mean Female	Mean Male	Median Female	Median Male
1,502.29	2,358.47	500.00	425.00
Mean Gap	36%	Median Gap	-18%

Percentage of people who get bonuses

	Bonuses	Total	%
Female	71	479	14.8%
Male	66	414	15.9%
	<u>137</u>	<u>893</u>	

Quartiles

Our employee gender distribution by quartile, as defined by the regulations, illustrate that female employees have the highest representation in all quartiles apart from the upper middle. The lower quartile has increased by 1% and lower middle by 4% in favour of females. However, the upper middle quartile has decreased by 5% in favour of males whereas the upper quartile has increased in favour of females by 2% standing at females 54% and males at 46%. This is in part led by the addition of females in senior roles such as General Counsel, Head of People Development, Sustainability Manager and Interiors Manager.



As a group we remain focused and committed to hiring the best talent for roles across our organisation. We strive to actively create a mindset where everyone is motivated to progress through innovative people policies and practices. We accept that this is an ever-evolving task and throughout we recognise the need to actively encourage senior management to reflect the business approach towards diversity.

Closing remarks

This is our seventh year of reporting the gender pay gap, and we are pleased to have retained an overall positive result and seen progression in the numbers of females in the Upper quartiles. We remain committed to further explore the numbers identified and continue our promotion of fair pay. The gender pay gap calculation covers 893 team members and we feel this is an accurate reflection of the business. We are confident we will maintain a minimal gender pay gap whilst seeking to reduce this further where possible. Considering all aspects of equality diversity and inclusion, we retain the core mindset of fairly matching the best candidate for the role as the opportunity presents.

Declaration

As Finance Director for Home Grown Hotels Ltd, I, Vikki Jerram, can confirm that the information contained herein is accurate.

A handwritten signature in black ink, appearing to read 'Vikki Jerram', with a horizontal line above the name.

Vikki Jerram
Finance Director
Home Grown Hotels Ltd